

제11회 OECD 독립재정기구 회의 참석 결 과 보 고 서

2019. 2.

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I. 출장 개요

□ 목 적

- 제11회 OECD 독립재정기구 회의 참석을 통한
 - 세계 각국 독립재정기구(IFI; Independent Fiscal Institution) 운영의 노하우 공유
 - 세계 각국 독립재정기구 관계자와의 인적 네트워크 강화

□ 대표단

- 기 획 관 리 관 송수환
- 정책총괄담당관 권순영

□ 일 자

- 2018. 2. 2.(토) ~ 2. 7.(목) [4박 6일]

□ 출장지

- 리스본 (포르투갈)

□ 출장 일정

일자	주요내용	비고
2.2(토)	○ 항공이동	인천 → 리스본
2.3(일)	○ 등록 등 회의 참석 준비 ○ 18:00 리셉션 참석 (벨렝타워)	리스본
2.4(월)~ 2.5(화)	○ 전일 제11회 OECD 독립재정기구 회의 참석	
2.6(수)~ 2.7(목)	○ 항공이동	리스본→인천

II. 출장 성과

① 기관 운영에 관한 시사점 확보

- 세계 각국 독립재정기관(IFI) 운영 사례를 참고 가능
 - 한 예로, 美 CBO는 보고서 별로 전문가의 의견을 청취하는 “About the Document” 섹션을 둠
 - 보고서에 대한 피드백 강화를 위해 참고 가능

② NABO가 개최한 제10회 회의(2018년) 참석자와의 네트워크 강화 및 비참석자를 포함해 네트워크 확장

- 제10회 회의 참석자 29명과 지속적으로 교류
 - * 제11회 회의 참석자 105명의 27.6%
 - * 참석자 명단: 붙임#1 참조
- 제10회 회의 참석자를 통해 동 회의 비참석자와도 새롭게 교류
 - 예①) 美 CBO의 Senior Advisor인 Mr. Bob Sunshine을 통해 부처장(Deputy Director)인 Mark Hadley 공식 면담
 - 예②) 이스라엘 예산통제부(Department of Budget Control)의 Economic Team Leader인 Mr. Eliezer SCHWARTZ는 정부-의회 간 재정정보 공유 시스템(예) D-Brain) 구축·운영 관련 영상회의(Video Conference)를 제안
(서울 회의 참석자이자 기관장인 Mr. Ami Zadik의 관심사항)
 - 그 외 캐나다, 덴마크, 브라질 등 다수 참석자들이 서울 회의 언급

③ NABO가 개최한 제10회 회의의 성과 재확인

- 리스본 회의에서 △ 전체회의장에서의 개회식, △ 개회식 후 의회 투어, △ 의원세션, △ 전통문화공연, △ 문화투어 등 서울 회의 방식 다수 활용

	서 울	리스본
개 회 식	예산결산특별위원회 전체회의장	상원 회의장 * 현재 포르투갈 의회는 단원제로 과거 사용했던 회의장임
의회투어	개회식 이후 본회의장 등 투어	좌 동
의원세션	의원이 토론자로 참여하는 세션 최초 구성	의원세션 구성
문화행사	1일차 저녁에 부채춤 등 전통문화공연 실시 * 기존 회의 대비 전통문화행사 강화	1일차 저녁에 파두(Fado)* 공연 실시 * 포르투갈의 도시 대중가요로, 우리의 트로트와 유사
문화투어	회의 종료 후 비무장지대(DMZ) 투어	회의 개최 전 리셉션 시 벨렝탑*(Belém Tower) 투어 * 16세기에 바스코 다 가마의 세계일주 위업을 기념해 만든 탑

- 핵심 참가자들이 서울 회의가 OECD 독립재정기구 회의의 기준을 높였다고 언급
 - OECD 사무국 예산공공지출국장 Mr. Edwin LAU (동 회의 담당자)
 - 美 CBO의 Bob Sunshine (OECD 독립재정기구 회의 매번 참가)

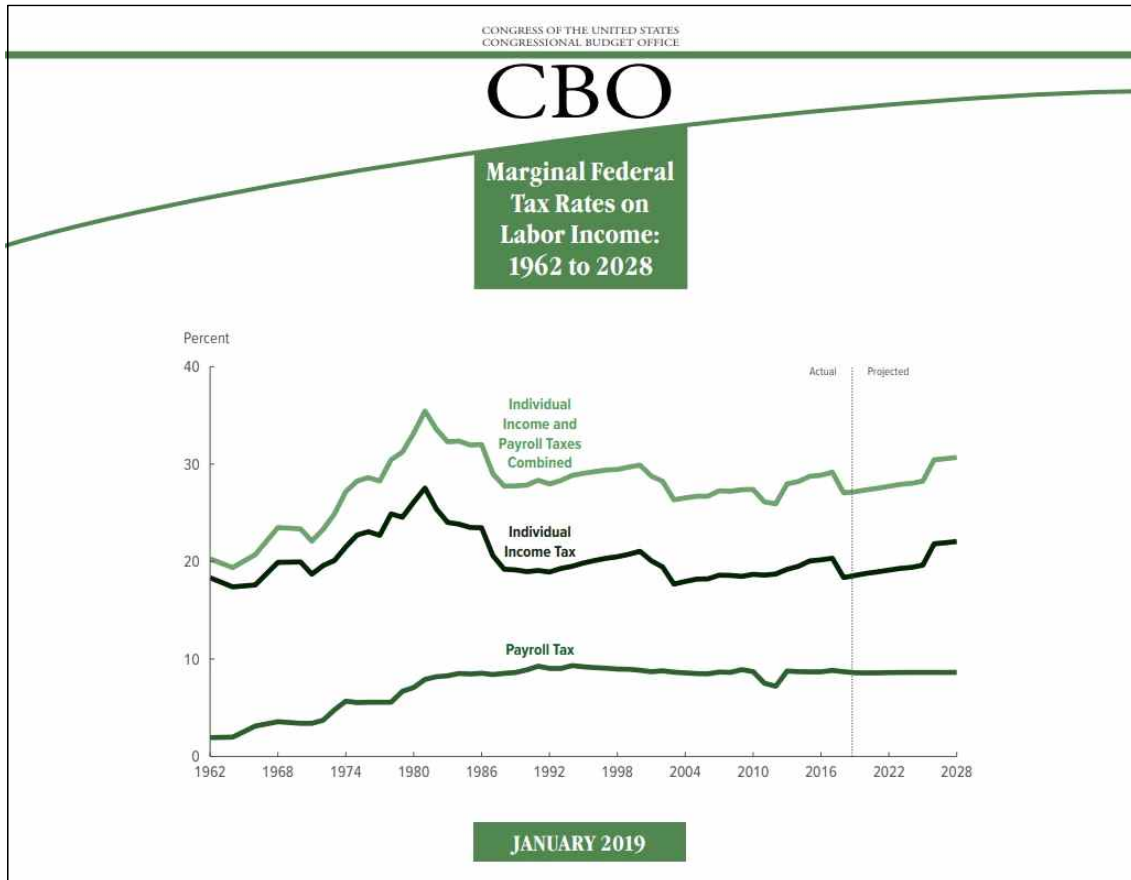
④ NABO에 대한 OECD 사무국 측의 관심사 확인

: 예결산분석(Spending Review) - 차기 발표 주제로 검토 가능

- OECD 예산공공지출국장 Mr. Edwin LAU, 연구원인 Ms. Scherie NICOL 등으로부터 예결산분석에 대한 다수의 질의 받음
- 세부사업 별 예결산분석 업무는 전 세계 IFI에게 관심 있는 새로운 업무 분야로 보임

⑤ 美 CBO 대표단과의 면담을 통해 '18년에 실시했던 직무훈련 지속 실시 등 교류방안 논의

About this Document 사례 (3건)



About This Document

This report aims to enhance the Congressional Budget Office's transparency by describing the marginal tax rates that affect people's incentives to work and that inform the agency's projections of revenues and economic activity. In keeping with CBO's mandate to provide objective, impartial analysis, the report makes no recommendations.

Kurt Seibert prepared the report with guidance from Edward Harris and John McClelland. Rebecca Spavins (formerly of CBO) contributed to the development of the methodology used in this report. David Burk, Janet Holtzblatt (formerly of CBO), Junghoon Lee, Bayard Meiser, Kevin Perese, Chayim Rosito, Ellen Steele, Julie Topoleski, Jeff Werling, and Christopher Williams provided helpful comments. Jon Bakija of Williams College, Dan Feenberg of the National Bureau of Economic Research, Frank Sammartino of the Urban-Brookings Tax Policy Center, Kyle Pomerleau and Steve Entin of the Tax Foundation, and Richard Prisinzano of the Penn Wharton Budget Model also provided helpful comments. (The assistance of external reviewers implies no responsibility for the final product, which rests solely with CBO.)

Wendy Edelberg, Jeffrey Kling, and Robert Sunshine reviewed the report, John Skeen edited it, and Casey Labrack prepared it for publication. An electronic version is available on CBO's website (www.cbo.gov/publication/54911).

CBO continually seeks feedback to make its work as useful as possible. Please send any feedback to communications@cbo.gov.

Keith Hall
Director
January 2019

CBO

Long-Term Implications of the 2019 Future Years Defense Program



FEBRUARY 2019

About This Document

This Congressional Budget Office report was prepared at the request of the Chairman and Ranking Member of the Senate Committee on the Budget. In keeping with CBO's mandate to provide objective, impartial analysis, the report makes no recommendations.

David Arthur and E. Matthew Woodward prepared this report with guidance from David Mosher and Edward G. Keating. Elizabeth Bass, Michael Bennett, Eric J. Labs, and Adam Talaber contributed to the analysis. Jodi Capps of CBO, Michael McCord of the Institute for Defense Analyses, Brendan McGarry of the Congressional Research Service, and Lynn Williams provided helpful comments. (The assistance of external reviewers implies no responsibility for the final product, which rests solely with CBO.) Eric J. Labs fact-checked the report.

Jeffrey Kling and Robert Sunshine reviewed the report, Christine Browne edited it, and Jorge Salazar prepared it for publication. An electronic version is available on CBO's website (www.cbo.gov/publication/54948).

CBO continually seeks feedback to make its work as useful as possible. Please send any feedback to communications@cbo.gov.



Keith Hall
Director
February 2019



About This Document

This report was prepared at the request of the Chairman of the House Committee on the Budget. In keeping with the Congressional Budget Office's mandate to provide objective, impartial analysis, the report makes no recommendations.

Megan Carroll and David Torregrosa wrote the report, with contributions from Kathleen Gramp and Wendy Kiska and with guidance from Sebastien Gay and Damien Moore (formerly of CBO). Perry Beider, William Carrington, Kim Cawley, Sheila Dacey, Michael Falkenheim, Noah Meyerson, Sarah Puro, Stephen Rabent, Robert Reese, Dawn Sauter Regan, Mitchell Remy, and Rebecca Verreau of CBO provided useful comments on various drafts of the report.

Helpful comments were also provided by Alicia Cackley, Marcia Carlsen, Carol Henn, Susan Irving, Scott McNulty, and Patrick Ward of the Government Accountability Office; Matthew Green, Daniel Hoople, and Peggy Kuhn of the Federal Deposit Insurance Corporation; Patrick Locke of the Office of Management and Budget; Deborah Lucas of the Massachusetts Institute of Technology (a consultant to CBO); and Marvin Phaup of George Washington University. The assistance of external reviewers implies no responsibility for the final product, which rests solely with CBO.

Wendy Edelberg, Mark Hadley, Jeffrey Kling, and Robert Sunshine reviewed the report; Christian Howlett edited it; and Jorge Salazar prepared it for publication. An electronic version is available on CBO's website (www.cbo.gov/publication/53921).

CBO continually seeks feedback to make its work as useful as possible. Please send any feedback to communications@cbo.gov.

Keith Hall
Director
December 2018

III. 주요 일정

1 환영 리셉션 참석

- 일 시 : 2019. 2. 3(일) 18:00-19:30
- 장 소 : 벨렝탑
- 목 적
 - 리스본회의 참석자와의 전문가 네트워크 확대
 - 본 회의 개최 전 Ice Breaking
- 참석 대상: 리스본회의 참석자 전원



< 右: 리투아니아 National Audit Office
Budget Policy Monitoring Department, Director
Ms. Asta KUNIYOSHI >



< 右: 캐나다 Financial Accountability Office of Ontario
Chief Financial Analyst
Mr. Jeffrey NOAVK >

2

제11회 리스본 OECD 독립재정기구 회의 참석

가 개 요

- 일 시 : 2019. 2. 4(월) - 5(화)
- 장 소 : 포르투갈 국회(Palácio de São Bento)
- 목 적
 - 각국 독립재정기구(IFI) 운영 경험 공유



<개회식(상원 본회의장)>



<개회식(상원 본회의장)>



<개회식 - 포르투갈 국회의장 환영사>



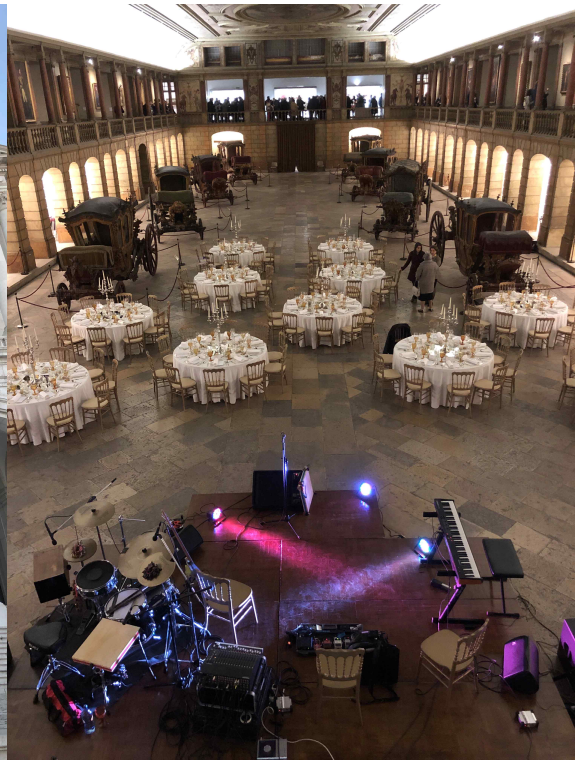
<본회의장 전경①>



<본회의장 전경②>



<국회 건물 - 미국, 캐나다 대표단과 함께>



<1일차 저녁 문화행사 전경>

나 주요 논의사항

□ 기조발제

- 주 제: The limits of the market (시장의 한계)
- 발제자



Paul de Grauwe

- Vice President of the CFP Senior Board
- Professor in European Political Economy at the London School of Economics

- 결 론
 - 채무가 발생하더라도 적극적인 재정 확장 필요
 - 재정확장의 혜택은 미래세대에게 귀착되기 때문임
- 평 가
 - 재정건전성을 중시하는 독립재정기구의 성향과는 상충되는 도전적인 발제로 보임
 - 독립재정기구가 재정건전성 외에도 재정의 효율적 운용도 고려해야 한다는 의미로 받아들일 수 있을 것임

□ 각국/기관 발표

- 호 주
 - PBO 처장 (Ms. Jenny Wilkinson)
 - PBO는 기간별·성별·소득별 감세 효과를 분석하는 등 조세정책 결정에 필요한 정보 제공 중
 - 정치에 미치는 영향 줄이기 위해 선거전후 30일 간은 분석결과 미발표

- 네덜란드
 - CPB Program Manager Public Finance
(Mr. Sander van Veldhuizen)
 - CPB는 오랜 역사를 지닌 IFI로 고령 전문가들이 은퇴 예정이어서
기관 운영에 도전적인 시기임
 - 조세 관련 dividend withholding tax 사례 등 분석
- OECD
 - Director, Policies Studies Branch (Mr. Luiz De Mello)
 - 현재 각국 정부는 세율을 높이고 있으나, 세수와 효율성은
비례하지 않음
 - 정부는 효율성을 높여야 한다는 압력에 시달리고 있음
- 미국 CBO 부처장
 - Mr. Mark Hadely (최근 승진)
 - 기관 투명성을 높이기 위한 다양한 방안 제시(방법론 공개 등)
- 미국 CBO 수석고문
 - Mr. Bob Sunshine
 - CBO는 보건 분야 두 개의 전문가 집단을 구성하는 등 일반적 경제
분야 외에 필요 분야별로 전문가 선정
(예) 보건분야, 건강보험 모델 분야)
 - 전문가 집단에 보고서 피드백 받기 위해 보고서 말미에
“about the document” 섹션 마련

□ 기타 행정사항

- 차기 개최지 미정
- OECD 사무국 내 인사이동 있었음
 - Director of Budgeting and Public Expenditure Division
Mr. Jon Blöndal(아이슬란드) → Mr. Edwin Lau(중국)
- * 동 회의 담당 연구원 Ms. Lisa von Trapp은 반년 가량 병가 중
→ 연구원 Ms. Sherie Nicol이 업무 대행

다 Draft Agenda

일자	시간	일정 내용
2.4(월)	09:00-09:20	개회식
	09:20-09:45	기조발제 (Paul de Grauwe)
	10:30-12:00	세션 1: Tax policy and its economic and budgetary impacts
	12:00-14:00	의회 투어 및 오찬
	14:10-14:15	의장 환영사 및 참석자 소개
	14:15-15:00	세션 2: New institutions and updates
	15:00-16:15	세션 3: Scenarios for the World Economy to 2060
	16:45-17:45	세션 4: Best practice products from the PBO Network
	19:00	만찬
2.5(화)	09:00-10:30	세션 5: Approaches to social media
	10:45-12:15	세션 6: Breakout groups (두 세션으로 나누어 진행) - 옵션 1 - New experiences in costing election platforms - 옵션 2 - Future evolution of the EU's fiscal framework
	12:15-13:30	오찬
	13:30-14:30	세션 7: OECD Review of the Portuguese Public Finance Council
	14:30-15:30	세션 8: Building good relations with stakeholders across government and parliament
	15:30-16:30	세션 9: The use of external experts and advisory boards
	16:30-16:45	세션 10: Report by the OECD Secretariat and proposals for future work
	16:45	폐회식

※ 회의자료: 별첨#3 참조



Organisation for Economic Co-operation and Development

GOV/PGC/SBO/A(2019)1

Unclassified

English - Or. English

1 February 2019

PUBLIC GOVERNANCE DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE

Working Party of Senior Budget Officials

DRAFT AGENDA

11th Annual Meeting of the OECD Network of Parliamentary Budget Officials and Independent Fiscal Institutions (PBO)

Lisbon, Portugal
4-5 February 2019

Hosted by the Portuguese Public Finance Council (CFP) and the Portuguese Parliament.

*The meeting will be co-chaired by **Teodora Cardoso**, President of the Portuguese Public Finance Council (CFP), **Rui Nuno Baleiras**, Head of the Parliamentary Budget Office (UTAO), and **Robert Chote**, Chairman of the UK Office for Budget Responsibility (OBR) and Chair of the OECD PBO Network.*

For further information, please contact Scherie NICOL
scherie.nicol@oecd.org – Tel. +33 1 45 24 98 33

JT03442441

This document, as well as any data and map included herein, are without prejudice to the status of or sovereignty over any territory, to the delimitation of international frontiers and boundaries and to the name of any territory, city or area.

*All delegates are invited to a **Welcome Reception** from 18:00-19:30 on the eve of the meeting, hosted by the CFP and UTAO. The reception will take place at Belém Tower, Lisbon.*

Monday, 4 February 2019

Please note: On Monday morning, the meeting will be open to Portuguese Members of Parliament and the press, thereafter the meeting will continue in private session.

9:00-9:30

Registration

9:30-9:50

Opening ceremony

- **Opening remarks** by **Eduardo Ferro Rodrigues**, President of “Assembleia da República”, Portugal
- **Welcome remarks** by **Marcos Bonturi**, Director for Public Governance, OECD and **Robert Chote**, Chair, Office for Budget Responsibility (OBR), United Kingdom

9:50-10:15

Keynote address: “The limits of the market”

- **Paul de Grauwe**, Vice President of the CFP Senior Board and Professor in European Political Economy at the London School of Economics

10:15-11:00 *Group photo and Coffee break*

11:00-12:30

Session 1: Tax policy and its economic and budgetary impacts

Tax policy is not always subject to the same level of scrutiny as expenditure and yet its economic and budgetary impacts can be significant. Where tax policy changes are reviewed, these exercises often focus on quantifying their impact on public revenues, and can omit a more detailed analysis of microeconomic aspects, such as deadweight loss, multi-market price and quantity effects, and macroeconomic impacts on employment, education, savings, and investment. This session will showcase best practice in assessing the economic and budgetary impact of tax measures, explaining the resources needed to undertake this type of assessment, and the benefits gained. Following brief presentations drawing on country case studies, as well as new analysis by the OECD, the panellists will answer key questions from Members of the Portuguese “Assembleia da República”, as well as from Delegates.

Unclassified

DRAFT AGENDA

Chair

- **Teresa Leal Coelho**, Chair of Budget Committee and Member of Parliament, “Assembleia da República”, Portugal

Panellists

- **Jenny Wilkinson**, Head, Parliamentary Budget Office (PBO), Australia
- **Sander van Veldhuizen**, Program Manager Public Finance, CPB Netherlands Bureau for Policy Analysis, Netherlands
- **Luiz de Mello**, Director of Policy Studies, Economics Department, OECD

12:30-14:10 *Tour of Parliament, followed by Luncheon*

14:10-14:30

Welcome back by Co-Chairs and OECD Secretariat

Delegates' introductions

14:30-15:45

Session 2: New institutions and updates

The number of independent parliamentary budget offices and fiscal councils in the OECD and OECD partner countries continues to grow. This session will examine new institutions, and will also provide an opportunity for existing institutions to provide updates on any changes to their mandate.

Following the main presentations, delegates are encouraged to comment on any major evolutions regarding their institutions' developments in the past year.

New institutions

- **New South Wales PBO - Katharine Hill**, Deputy Parliamentary Budget Officer, New South Wales Parliamentary Budget Office, Australia
- **Argentinian CBO - Marcos Makon**, Director, Congressional Budget Office, Argentina

Updates

- **United States - Mark Hadley**, Deputy Director, Congressional Budget Office, United States
- **Wales - Martin Jennings**, Head, Financial Scrutiny Unit, Welsh Assembly, United Kingdom
- **New Zealand - Andrew Blazey**, Deputy Head of Budgeting and Public Expenditures Division, OECD
- **Italy - Flavio Padrini**, Chief of Macro Public Finance Section, Parliamentary Budget Office (UPB), Italy

15:45-16:45

Session 3: Best practice products from the PBO Network

This session provides an opportunity for institutions in the PBO Network to showcase new and innovative products that help deliver improved fiscal and budgetary oversight.

- **Fiscal and macroeconomic consequences of the Coalition Agreement**

Presented by Ales Delakorda, Head of Analysis, Fiscal Council, Slovenia

- **New parliamentary initiatives to support MPs in budget oversight**

Presented by Jeroen Kerseboom, Head of the Analysis and Research Department, and Rolf Noordsij, Senior Parliamentary Budget Official, House of Representatives, Netherlands

16:45-17:15 *Coffee break*

17:15-18:15

Session 4: Longer-term forecasting

Longer-term economic forecasting is a difficult task, with few institutions having the temerity to attach numbers to a distant future. However, careful studies can offer insights into many issues including the environment, population ageing, fiscal sustainability, the catch-up of emerging economies and the effects of structural reforms. This session will present an overview of the OECD publication “Scenarios for the World Economy to 2060”, with a specific look at issues of fiscal sustainability. Besides the baseline scenario, alternative scenarios which illustrate the potential medium and long-term impact of policy changes will also be presented. The session will also consider the challenges of modelling the long-term, as opposed to making short-term projections about the economy, as well as some of the major uncertainties.

Chair

- **Rui Nuno Baleiras**, Chair, Portuguese Parliamentary Budget Office (UTAO), Portugal

Presenter

- **David Turner**, Head of Macroeconomic Analysis Division, Economics Department, OECD

Discussant

- **José Félix Ribeiro**, Consultant to Calouste Gulbenkian Foundation, Portugal

18:15 *Depart Parliament for visit of National Coach Museum, followed by reception and dinner hosted by UTAO and the CFP at the Picadeiro Real.*

Unclassified

DRAFT AGENDA

Tuesday, 5 February 2019

9:00-10:00

Session 5: Approaches to social media

For the work of parliaments and independent fiscal institutions to have impact, it should have a strong presence in the public or political debate. Social media is increasingly used in political and government circles as a key medium for public communication. However, IFIs are still hesitant about the extent to which engaging with social media will be a positive experience, particularly given how important it is for them to maintain their independence. This session looks at the opportunities and challenges for independent institutions using social media, and explore how pitfalls might be avoided. It will also look at how some institutions in the Network already use social media to communicate their work and influence the public debate. Institutions will speak about their communications strategy, how social media fits into this, what specific efforts they make to ensure a successful approach, how they deal with challenging social media interactions and the extent to which they view it as an effective means to communicate with their target audience.

Presenters

- **Rui Peres Jorge**, Director Communications Office, CMVM – Portuguese Securities Market Commission
- **Allan Campbell**, Head of Financial Scrutiny Unit, Scotland, United Kingdom

10:00-10:45

Session 6: OECD Review of the Portuguese Public Finance Council

This session will present the OECD Review of the Portuguese Public Finance Council (CFP). The report highlights the achievements of the CFP, identifies key challenges, and sets forth a series of recommendations to ensure its continued good performance. The CFP will also reflect on the findings of the OECD Review, and identify how it intends to respond.

Presenters

- **Scherie Nicol**, Policy Analyst, Budgeting and Public Expenditures Division, OECD
- **Teodora Cardoso**, President, Portuguese Public Finance Council, Portugal

10:45-11:15 *Coffee break*

11:15-12:45

Session 7: Breakout groups***Option A – New experiences in costing election platforms***

Having an independent institution cost election platforms can help encourage accuracy in the statements by political parties on the costs of their commitments during the election campaign and focuses the debate on policy differences. Until recently, just two institutions (the Australian PBO and the Netherlands CPB) had a role in costing election manifestos. However, in 2017, additional OECD institutions were given this function. This session looks at the recent experiences of these institutions in setting up a costings function. These institutions will speak about how the “rules of the game” have been set, how they have resourced their costings function (staff and models), the scope of costings, how uncertainty is being handled, how costings are published and how they are being used. They will also reflect on what they see as the benefits and challenges of having independently costed election platforms.

Chair

- **Rui Nuno Baleiras**, Chair, Portuguese Parliamentary Budget Office (UTAO), Portugal

Presenters

- **Yves Giroux**, Parliamentary Budget Officer, Parliamentary Budget Office (PBO), Canada
- **Anthony Close**, Parliamentary Budget Officer, Victorian Parliamentary Budget Office (PBO), Australia

Option B – Future evolution of the EU's fiscal framework

This session explores proposals for simplification and strengthening of the EU fiscal framework. The current EU fiscal framework is the outcome of successive reforms and re-interpretations of the Stability and Growth Pact (SGP). This means that it has increased in complexity, and can be challenging to implement consistently. Presentations will explore the extent to which the current system of EU fiscal rules functions effectively. Selected speakers will reflect on the transparency and predictability of the current Pact. They will also consider what they would like an improved EU fiscal framework to look like, and debate the extent to which changes to the existing framework may be able to achieve this, or whether a more substantial overhaul is needed.

Chair

- **Miguel St. Aubyn**, CFP Senior Board Member, Portugal

Presenters

- **Mateusz Szczurek**, Member, European Fiscal Board
- **George Kopits**, Non-Executive Member of the CFP Senior Board, Portugal and Global Fellow at the Woodrow Wilson International Centre for Scholars, United States

12:45-14:30 *Luncheon*

14:30-15:30

Session 8: Building good relations with stakeholders across government and parliament

Being able to deliver research and analysis that supports fiscal oversight relies on good relations with stakeholders across government and parliament. Specifically, good relations with the Ministry of Finance helps ensure a smooth flow of information and general support for the institution in the delivery of its mandate. Good relations with stakeholders in parliament, including the Budget Committee, underpin the extent to which research and analysis has impact. By contrast, poor relations can be a threat to the institution, particularly if there are not sufficient protections in place relating to access to information and resourcing. This session looks at strategies for building good relations with stakeholders across government and parliament. It will highlight the importance of political awareness, and the situations in which conflict may be warranted, and when conflict should be avoided.

Presenters

- **Maria Luís Albuquerque**, MP and former Minister of State and Finance, Portugal
- **Richard Hughes**, Director, Fiscal Group, HM Treasury, United Kingdom

15:30-16:30

Session 9: The use of external experts and advisory boards

External experts can serve as an important source of technical and methodological expertise for parliament and IFIs. Well-selected peers can also bring understanding of specialist topics and alternative perspectives that can help improve the quality independent analysis. This session will explore the ways in which different institutions use external experts. Selected countries will provide information on the extent to which the use of external experts is formalised, the role of the experts and whether their identity is made public. They will also provide an assessment of the practical benefits and challenges that they have experienced from involving external experts.

Presenters

- **Bob Sunshine**, Senior Adviser, Congressional Budget Office, United States
- **Asta Kuniyoshi**, Head of Budget Policy Monitoring Department, National Audit Office, Lithuania

16:30-16:45

Session 10: Report by the OECD Secretariat and proposals for future work

This session will include a general update on the OECD's work on budgeting and public expenditures, including the Monitoring Report for the OECD Council on the Recommendation on Principles for Independent Fiscal Institutions. Delegates will then be asked to provide feedback on agenda topics for next year.

Presenter

- **Edwin Lau**, Head of Budgeting and Public Expenditures Division, OECD

16:45

Closing by Co-Chairs and OECD Secretariat

(Coffee will be available at the close of the meeting)

17:00-18:30 *Meeting of the EU Independent Fiscal Institutions Network (Network members only)*

라 참석자 명단



2018년 회의
참가자 (29명)

11th Annual Meeting of the OECD Network of Parliamentary Budget Officials and Independent Fiscal Institutions (PBO)

Lisbon, Portugal
4-5 February 2019

PROVISIONAL LIST OF PARTICIPANTS

CO- CHAIRS:

Teodora CARDOSO, President of the Portuguese Public Finance Council (CFP)
Rui Nuno BALEIRAS, Head of the Parliamentary Budget Office (UTAO)
Robert CHOTE, Chairman of the UK Office for Budget Responsibility (OBR) and Chair of the OECD PBO Network

Argentina/Argentine

Mr. Walter AGOSTO

*Budget Analysis Director
Congressional Budget Office*

Ms. Natalia LARIA

*Institutional and Parliamentary Affairs Coordinator
Congressional Budget Office*

Mr. Marcos MAKON

*General Director
Congressional Budget Office*

Australia/Australie

✓ **Mr. Anthony CLOSE**

*Chief Executive
Victorian Parliamentary Budget Office*

Ms. Katharine HILL

*Senior Budget Analyst
New South Wales Parliamentary Budget Office*

✓ **Ms. Jenny WILKINSON**

*Parliamentary Budget Officer
Australian Parliamentary Budget Office*

Austria/Autriche

Dr. Paul ECKERSTORFER

*Expert
Austrian Parliamentary Budget Office*

Mr. Philip SCHUSTER

*Economist
Office of the Austrian Fiscal Advisory Council c/o
Austrian National Bank*

Belgium/Belgique

✓ **Mr. Geert LANGENUS**

*Head of the National Accounts and Business Cycle
Unit
Research Department
Banque Nationale de Belgique*

Mr. Igor LEBRUN

*Conseiller
Federal Planning Bureau*

✓

Mr. Felipe Scudeler SALTO**Brazil/Brésil**

*Executive Director
Brazilian Independent Fiscal Institution
Brazilian Federal Senate*

Mr. Ricardo VOLPE

*Director of Budget Office
Chamber of Deputies*

Canada**M. Yves GIROUX**

*Parliamentary Budget Officer
Office of Parliamentary Budget Officer*

Mr. Jeffrey NOVAK

*Chief Financial Analyst
Financial Accountability Office of Ontario*

Mr. Peter WELTMAN

*Ontario's Financial Accountability Officer
Financial Accountability Office of Ontario*

Chile/Chili**Mr. Leonel FIGUEROA**

*Lawyer
Budget committee,
Chilean Congress
Chilean Senate*

Czech Republic/République tchèque**Ms. Dasa SMETANKOVA**

*Research Expert
Department of General Analysis
Czech Parliament - Parliamentary Institute*

Denmark/Danemark

✓

Ms. Birgitte LANGE

*Economist
The Danish Parliament*

Ms. Kathrine LANGE

*Economist
The Danish Parliament*

Estonia/Estonie

Mr. Andrus ALBER

*Vice-Chair
Fiscal Council of Estonia*

Finland/Finlande

Mr. Sami GRÖNBERG

*Research Officer
Research service
Parliament of Finland*

Dr. Seppo ORJASNIEMI

*Secretary-General
Economic Policy Council*

Mr. Martti PYKÄRI

*Economist
National Audit Office*

Mr. Mika RAJALA

*Economist (Research Officer)
Research Service
Parliament of Finland*

France

Mr. François MONIER

*Secretary General
High Council of Public Finance (HCFP)*

Germany/Allemagne

Professor Thiess BUETTNER

*Chair, Advisory Board
Independent Advisory Board of the Stability Council*

Greece/Grèce

✓ **Mr. Franciscos KOUTENTAKIS**

*Coordinator of Parliamentary Budget Office
Hellenic Parliamentary Budget Office
Hellenic Parliament*

Mr. Anastasios PAPPAS

*Head of Research Department
Hellenic Fiscal Council*

Mr. Christos SCHOINAS

*Fiscal Policy Analyst
Hellenic Fiscal Council*

Hungary/Hongrie

✓ **Mr. Daniel CSOMOS**

*Head of Secretary
Fiscal Council of Hungary*

✓ **Dr. Arpad KOVACS**

*Chairman
Fiscal Council of Hungary*

✓

Mr. Jon MAGNUSSON**Iceland/Islande***Secretary to the Budget Committee
Parliament of Iceland***Ireland/Irlande****Mr. Seamus COFFEY***Chairperson
Irish Fiscal Advisory Council***Mr. Barry COMERFORD***Assistant Principal
Parliamentary Budget Office
House of the Oireachtas*

✓

Ms. Annette CONNOLLY*Director
Parliamentary Budget Office
Houses of the Oireachtas***Ms. Denise O'CONNELL***Deputy Director
Parliamentary Budget Office
Houses of the Oireachtas***Israel/Israël****Mr. Eliezer SCHWARTZ***Economic Team Leader
Department of Budget Control
The Knesset (Israeli Parliament)***Italy/Italie****Mr. Flavio PADRINI***Head
Public Finance Division
Italy's Parliamentary Budget Office*

Italy/Italie (Cont'd)

Ms. Francesca GASTALDI

*Senior Expert
Italy's Parliamentary Budget Office*

Korea/Corée

✓ **Mr. Sunyoung KWON**

*Director of Planning and Budget Office
Korea National Assembly Budget Office (NABO)*

✓ **Mr. Soohwan SONG**

*Assistant Chief for Planning and Management
Korea National Assembly Budget Office (NABO)*

Latvia/Lettonie

Mr. Janis PLATAIS

*Chairman
Fiscal Discipline Council*

Lithuania/Lituanie

✓ **Mr. Arunas DULKYS**

*Auditor General
National Audit Office*

✓ **Ms. Asta KUNIYOSHI**

*Director, Budget Policy Monitoring Department
National Audit Office*

Luxembourg

Ms. Selma BOZ

*Economist
Conseil national des finances publiques
Ministère des Finances*

Malta/Malte

Mr. Malcolm BRAY

*Chief Economist
Malta Fiscal Advisory Council*

Netherlands/Pays-Bas

Mr. Jeroen KERSEBOOM

*Head
Analysis and Research Department
Netherlands House of Representatives of the States
General*

Mr. Rolf NOORDSIJ

*Senior Staff Member
Parliamentary Bureau for Research & Public
Expenditure
Netherlands House of Representatives of the States
General*

Mr. Sander VAN VELDHUIZEN

*Programme Manager, Public Finance
Netherlands Bureau for Economic Policy Analysis -
CPB*

Mr. Richard VAN ZWOL

*State Councillor
Ministry of General Affairs
Council of State*

Peru/Pérou

Ms. Brigitt Bruna BENCICH AGUILAR

*Director of Fiscal Affairs
Peru Fiscal Council*

✓

Mr. Waldo MENDOZA

*President
Peru Fiscal Council*

Poland/Pologne

✓

Ms. Zofia SZPRINGER

*Chief
Bureau of Social and Economic Analyse
Department of Social and Economic Analyses
Bureau of Research Chancellery of the SEJM*

Portugal

Ms. Maria Luis ALBUQUERQUE

*Member of Parliament
Portuguese Parliament*

Professor Rui Nuno BALEIRAS

*Head
UTAO - Portuguese Parliamentary Budget Office*

M. Eduardo FERRO RODRIGUES

*President
Assembleia da República*

Dr. António ANTUNES

Assembleia da Republica

Mr. Vitor CANARIAS

*Parliamentary Advisor
UTAO - Portuguese Parliamentary Budget Office*

Ms. Filipa CARDOSO

*Technical Analyst
UTAO - Portuguese Parliamentary Budget Office*

Ms. Teodora CARDOSO

*Chair
Portuguese Public Finance Council / Conselho das
Finanças Publicas*

Mr. Luis CENTENO

*Head of Staff
Portuguese Public Finance Council / Conselho das
Finanças Publicas*

Ms. Conceição FIGUEIREDO

*Assistant
Portuguese Parliamentary Budget Office (UTAO)*

Ms. Patricia GONCALVES

*Technical Consultant
Portuguese Parliamentary Budget Office (UTAO)*

Ms. Ana LEAL

*Deputy Secretary-General
Assembleia da Republica*

Portugal (Cont'd)

Ms. Teresa LEAL COELHO	<i>Chair of Budget Committee, Member of Parliament Portuguese Parliament</i>
Ms. Ana LEAL	<i>Deputy Secretary-General Assembleia da Republica</i>
Mr. Carlos MARINHEIRO	<i>Non-Executive Member Portuguese Public Finance Council / Conselho das Finanças Publicas</i>
Mr. Rui PERES JORGE	<i>Director, Communications Office Portuguese Securities Market Comission - CMVM</i>
✓ Mr. Jorge SILVA	<i>Technical Consultant UTAO - Portuguese Parliamentary Budget Office</i>
✓ Mr. Miguel ST AUBYN	<i>Executive Member of the Senior Board Portuguese Public Finance Council / Conselho das Finanças Publicas</i>

Slovak Republic/République slovaque

✓ Mr. Juraj KOTIAN	<i>Member of the Fiscal Council Council for Budget Responsibility (RRZ) (CBR)</i>
Mr. Viktor NOVYSEDLAK	<i>Chief Executive Officer Council for Budget Responsibility (RRZ) (CBR)</i>

✓

Mr. Ales DELAKORDA**Slovenia/Slovénie***Head of Analysis
Slovenian Fiscal Council*

✓

Mr. José Luis ESCRIVA**Spain/Espagne***President
Autoridad Independiente de Responsabilidad Fiscal
(AIREF)***Ms. Maria Jesus FERNANDEZ IRIZAR***President's Adviser
Autoridad Independiente de Responsabilidad Fiscal
(AIREF)***Ms. Carmen GUTIERREZ***Head of Section,
Public Finances and Economic Research
Chamber of Deputies***Sweden/Suède****Mr. Niklas FRANK***Senior Economist
Swedish Fiscal Policy Council***Switzerland/Suisse****Mr. Roberto CECCON***Deputy Secretary, Finance Commissions and
Finance Delegation
Parliamentary Services
Services du Parlement (SP)*

Turkey/Turquie

Mr. Isa Yusuf AGAC

*Expert on Legislation
Budget Office
Turkish Grand National Assembly*

Mr. Yuksel KARADENIZ

*Deputy Head of Budget Office
Planning and Budget Committee
Turkish Grand National Assembly*

United Kingdom/Royaume-Uni

Mr. Ross BURNSIDE

*Senior Researcer
Financial Scrutiny Unit
Scottish Parliament*

Mr. Allan CAMPBELL

*Head of Financial Scrutiny Unit
Financial Scrutiny Unit
Scottish Parliament*

✓

Mr. Robert CHOTE

*Chair
Office for Budget Responsibility*

✓

Mr. Mark DEMBOWICZ

*Head of Strategy, Operations and Communications
Office for Budget Responsibility*

Mr. Stephen FARRINGTON

*Chief of Staff
Office for Budget Responsibility*

Mr. Larry HONEYSETT

*Head of Financial Scrutiny
Scrutiny Unit
House of Commons*

United Kingdom (Cont'd)

Mr. Richard HUGHES

*Chief Economic Advisor
Her Majesty's Treasury
UK Government*

Mr. Martin JENNINGS

*Head of Financial Scrutiny Unit
Research Service
National Assembly for Wales*

✓ **Dr. Susan RICE**

*Chair,
Scottish Fiscal Commission*

United States/États-Unis

Mr. Mark HADLEY

*Deputy Director
Congressional Budget Office*

✓ **Mr. Bob SUNSHINE**

*Senior Advisor
Congressional Budget Office*

European Commission/Commission européenne

Mr. Laszlo JANKOVICS

*Fiscal Economist
DG Economic & Financial Affairs
European Commission*

European Fiscal Board

✓ **Dr. Mateusz SZCZUREK**

*Member
European Fiscal Board*

Calouste Gulbenkian Foundation, Portugal

Mr. Jose Manuel Felix RIBEIRO

Consultant

Lisbon University School of Law, Portugal

Professor Nazaré CABRAL

*Professor
Faculty of Law*

Nova School of Business and Economics, Portugal

Professor Jorge BRAGA DE MACEDO

*President
Nova School of Business and Economics*

London School of Economics and Political Science, United Kingdom

Professor Paul DE GRAUWE

*Professor John Paulson Chair in European Political
Economy, Head of the European Institute
London School of Economics and Political Science
Vice-President
Portuguese Public Finance Council / Conselho das
Finanças Públicas*

Woodrow Wilson International Center for Scholars, United States

Mr. George KOPITS

*Senior Scholar
Woodrow Wilson International Center for Scholars
Non-Executive Member,
Portuguese Public Finance Council / Conselho das
Finanças Públicas*

OECD

2, rue André-Pascal – 75016 Paris, France

**Economics Department
(ECO)**

✓ **Mr. Luiz DE MELLO**

Director,
Policies Studies Branch
Tel: +33-1 45 24 87 52
luiz.demello@oecd.org

**Economics Department
(ECO)**

Mr. David TURNER

Head of Division,
Macroeconomic Analysis Division
Tel: +33-1 45 24 87 15
david.turner@oecd.org

**Public Governance Directorate
(GOV)**

Mr. Marcos BONTURI

Director
Tel: +33-1 45 24 14 10
marcos.bonturi@oecd.org

Mr. Edwin LAU

Head,
Budgeting and Public Expenditures Division
Tel: +33-1 45 24 80 36
edwin.lau@oecd.org

Mr. Andrew BLAZEY

Deputy Head,
Budgeting and Public Expenditures Division
Tel: +33 1 45 24 18 09
andrew.blazey@oecd.org

✓ **Ms. Scherie NICOL**

Policy Analyst,
Budgeting and Public Expenditures Division
Tel: +33 1 45 24 98 33
scherie.nicol@oecd.org

✓ **Ms. Hélène LECONTE-LUCAS**

Assistant to the Head of Division
Budgeting and Public Expenditures Division
Tel: +33 1 45 24 90 63
helene.leconte-lucas@oecd.org

3

美 CBO 부처장 및 수석고문 면담

가 개 요

□ 일 시 : 2019. 2. 5(화) 18:00 (회의 종료 후)

□ 장 소 : Hotel Marquês de Pombal 로비

□ 참 석

NABO		美 CBO
기획관리관	송수환	부처장(Deputy Director) Mark Hadely
정책총괄담당관	권순영	수석고문(Senior Advisor) Bob Sunshine



<左로부터 송수환 기획관리관, CBO 부처장 Mark Hadely,
CBO 수석고문 Bob Sunshine, 정책총괄담당관 권순영>

나 주요 내용

[1] 요 약

- CBO 측에서 직무훈련을 지속 실시하는 데 대한 교감 얻음
 - 단, CBO 측은 일방적 강의보다는 상호 토론, 대화 형태를 선호
- 기관 운영 노하우 공유
 - 정치적 민감 상황에 대한 대처 방법
 - 독립성 확보 방안
 - 전문가 집단 운영방안

[2] 면담록

- ※ CBO 부처장은 수석고문보다 직급은 높으나, 수석고문이 부처장의 선배이고 연배가 높음(CBO에서만 40년 근무). 부처장은 수석고문을 지혜의 원천 (Source of wisdom)이라 지칭

< 인사 및 기관 소개 >

- CBO 부처장
 - 작년 회의를 성공적으로 개최하셨다고 들었음. 축하드립니다
 - CBO는 2018년에 40명 가까이 증원해 현재 약 300명 규모
 - 정치권의 요구사항이 많은데 따름

< CBO의 직무훈련 지속 실시 협의 >

□ NABO 기획관리관

- 작년 직무훈련 기회 주신 데 감사
- 가능하다면 가벼운 형태로라도 지속하고 싶음

□ CBO 수석고문

- CBO도 교육훈련을 마련하며 스스로 배운다고 생각
- 계속 하는 것 좋으나, 강의보다는 사례발표 등을 통해 상호 대화, 토론을 나누면 좋을 것 같음

< 정치적 민감사항에 대한 업무 수행방안 >

□ CBO 부처장

- NABO가 직면한 도전이 있다면?

□ NABO 기획관리관

- 민감한 정책에 대한 비용추계가 어려운 부분.
- NABO는 여러 시나리오를 제공해 논란을 최소화하려 함

□ CBO 부처장

- CBO는 범위(Range)를 제공하고 있음
- 또한 회의에서 발표한 바와 같이 방법론을 홈페이지에 게재해 투명성을 확보하고 있음

□ CBO 수석고문

- 학문적으로는 방법론 공개가 바람직하나, CBO에 적용하는 것은 다른 문제라 생각

- 전문성, 노하우가 노출되고, 방법론을 재활용해 정치적으로 악용될 소지도 있음
- 다른 사례긴 하지만 CBO가 장기전망을 중단했던 것도 부정확하고 효용이 적었기 때문

< 전문가집단 활용방안 >

□ NABO 기획관리관

- 수석고문님의 전문가 활용에 대한 발표 인상적으로 청취
- 전문가를 어떻게 선정하고, 어떻게 활용하고 또 보상하는지?

□ CBO 수석고문

- (선정) CBO 직원이 후보를 추천하는 것이 보통. 이 때 정치성향과 성별의 균형을 지향. 정치성향이 극단적이라고 배제하는 건 아니고, 여러 정치성향을 가진 인사가 어우러지도록 노력 / 실제 노벨경제학상 수상자들도 다수 포함
- (활용) 정식 회의 외에 평소에도 필요시 연락
- (보상) 사무실에 와서 회의 시 실시

□ NABO 기획관리관

- HEALTH modeling처럼 필요 분야에 대한 자문그룹을 구성하는 점 적절하다고 봄

□ CBO 수석고문

- 공감함

< 독립성 및 정치적 중립 확보방안 >

□ CBO 부처장

- (독립성 관련) CBO 처장을 임명한 자가 해당 처장에 대해 불만족 표시하는 경우 많음. 본인 기대에 맞게 일하지 않기 때문. 그러나 역설적으로 이러한 결과가 독립성의 상징이라 생각
- 처장은 독립성 유지하고 논란 최소화하기 위해 의회의 key-man들을 자주 찾아감. Public Hearing 때 공식적으로 발언하기보다는 사전에 직접 연락하는 편이 처장이나 의회의 key-man 입장에서나 서로 좋다고 봄

< 이후 마무리 인사 >